

#### PRESS RELEASE - FOR IMMEDIATE RELEASE

#### **UAE Home to the Middle East's Most Valuable Brands**

- Total value of UAE brands exceeds that of all countries, including KSA
- Only one of 16 UAE brands decreased in value this year
- Emirates remains the Middle East's most valuable brand, growing 17%

Every year, leading brand valuation and strategy consultancy <u>Brand Finance</u> puts thousands of the world's top brands to the test to determine which are the most powerful and most valuable. The top 50 brands from the Middle East are featured in the <u>Brand Finance Middle East 50</u>.

The UAE continues to perform exceptionally well, both against other countries from the region but also the world at large. The total value of the 16 UAE brands in the list is US\$27.9 bn, more than that of any other country. Despite having the most brands (21) Saudi Arabia's total is lower, at US\$26 billion.

Emirates has consistently dominated the Brand Finance Middle East 50, with a brand value far in excess of both direct competitors and brands from other sectors. It continues to soar. Brand value growth of 17% takes its total to over US\$7.7 billion and sees it pull further ahead of the field. The airline continues to invest in ventures that enhance its brand's reputation. In mid-2015, Emirates spent US\$20m to secure 'Friends' star Jennifer Aniston in an advertising campaign, which appears to have translated into improving brand strength. The scores for metrics such as preference, satisfaction and recommendation have all improved this year but those most closely tied to advertising, familiarity and consideration, have improved the most.

Emaar Properties is the 5<sup>th</sup> most valuable brand in the UAE, and 13<sup>th</sup> in the region. The company behind the Burj Khalifa saw a 42% increase in its brand value this year. Despite recent uncertainty in Dubai's property market and the expectation of a drop in housing prices, Emaar Properties reached a total revenue of US\$898m in Q3 of 2015. The company attributes a portion of their huge success to its international expansion. The international outlook of UAE brands, in contrast to KSA, is part of the reason it continues to dominate Brand Finance's list despite its smaller population and economy.

RAKBank is the only brand to have decreased in value. Bad debt incurred amidst slow economic growth affected profitability and was the principal cause of the 19% decline to US\$475m. RAKBank's loan impairments have hindered the bank's ability to combat economic pressures and have also had a slight impact on brand strength, with its brand rating downgraded from AA- to A+.

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## The United Arab Emirates' Most Valuable Brands

Regional Rank 2016	National Rank 2016	Brand	Industry Group	Brand Value 2016 (USDm)	Brand Rating 2016	Brand Value change (%)	Brand Value 2015 (USDm)	Brand Rating 2015
1	1	Emirates	Airlines	7,743	AAA	17%	6,640	AAA
3	2	Etisalat	Telecoms	4,564	AA-	4%	4,381	AA
9	3	Emirates NBD	Banks	2,186	AA	23%	1,784	AA+
12	4	Du	Telecoms	1,903	AA+	12%	1,699	AA
13	5	Emaar Properties	Real Estate	1,739	AA	42%	1,225	A+
15	6	Etihad Airways	Airlines	1,555	AA	8%	1,439	AA
16	7	National Bank of Abu Dhabi	Banks	1,538	AA-	3%	1,492	AA
18	8	First Gulf Bank	Banks	1,376	AA	6%	1,298	AA
19	9	Abu Dhabi Commercial Bank	Banks	1,232	AA	19%	1,039	AA
26	10	Dubai Islamic Bank	Banks	798	A+	3%	776	AA-
28	11	TAQA	Electric	690	A+	12%	615	A+
30	12	Abu Dhabi Islamic Bank	Banks	674	A+	4%	648	AA-
34	13	Dp World	Commercial Services	530	A+	14%	463	A+
36	14	Mashreq	Banks	496	AA-	6%	468	AA-
38	15	RAKBANK	Banks	475	A+	-19%	587	AA-
40	16	Union National Bank	Banks	432	A+	3%	419	A+

## The Middle East's 50 Most Valuable Brands

Rank 2016	Rank 2015	Brand	Industry Group	Domicile	Brand Value 2016 (USDm)	Brand Rating 2016	Brand Value change (%)	Brand Value 2015 (USDm)	Brand Rating 2015
1	1	Emirates	Airlines	UAE	7,743	AAA	17%	6,640	AAA
2	2	STC	Telecoms	Saudi Arabia	5,613	AA	-1%	5,695	AA-
3	3	Etisalat	Telecoms	UAE	4,564	AA-	4%	4,381	AA
4	4	Qatar Airways	Airlines	Qatar	3,494	AA+	26%	2,774	AA+
5	5	QNB	Banks	Qatar	2,453	AA	-6%	2,603	AA
6	9	Al-Rajhi Bank	Banks	Saudi Arabia	2,342	AA	13%	2,064	AA
7	8	Almarai	Food	Saudi Arabia	2,308	AA-	7%	2,151	AA-
8	New	NCB	Banks	Saudi Arabia	2,231	A+	N/A	N/A	N/A
9	10	Emirates NBD	Banks	UAE	2,186	AA	23%	1,784	AA+
10	11	Ooredoo	Telecom	Qatar	2,104	AA+	21%	1,740	AA
11	6	Sabic	Chemicals	Saudi Arabia	1,957	AA+	-20%	2,458	AA+
12	12	Du	Telecoms	UAE	1,903	AA+	12%	1,699	AA
13	17	Emaar Properties	Real Estate	UAE	1,739	AA	42%	1,225	A+

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14	7	Mobily	Telecoms	Saudi Arabia	1,727	AA-	-21%	2,190	AA-
15	14	Etihad Airways	Airlines	UAE	1,555	AA	8%	1,439	AA
16	13	National Bank of Abu Dhabi	Banks	UAE	1,538	AA-	3%	1,492	AA
17	18	NBK	Banks	Kuwait	1,385	AA	33%	1,039	AA
18	16	First Gulf Bank	Banks	UAE	1,376	AA	6%	1,298	AA
19	19	Abu Dhabi Commercial Bank	Banks	UAE	1,232	AA	19%	1,039	AA
20	New	Saudi Electricity Company	Utilities	Saudi Arabia	1,122	AA+	N/A	N/A	N/A
21	21	Samba Financial Group	Banks	Saudi Arabia	1,107	AA-	16%	951	AA
22	22	Riyad Bank	Banks	Saudi Arabia	1,023	AA-	13%	902	AA
23	15	Zain	Telecoms	Kuwait	965	AA+	-33%	1,434	AA
24	23	SABB	Banks	Saudi Arabia	951	AA-	19%	799	AA-
25	20	Kuwait Finance House	Banks	Kuwait	808	A+	-15%	953	AA-
26	24	Dubai Islamic Bank	Banks	UAE	798	A+	3%	776	AA-
27	29	Arab National Bank	Banks	Saudi Arabia	717	A+	22%	590	A+
28	28	TAQA	Electric	UAE	690	A+	12%	615	A+
29	31	Saudia	Transport	Saudi Arabia	685	A+	21%	565	A+
30	27	Abu Dhabi Islamic Bank	Banks	UAE	674	A+	4%	648	AA-
31	32	Banque Saudi Fransi	Banks	Saudi Arabia	667	AA-	24%	538	A+
32	New	Ma'aden	Chemicals	Saudi Arabia	638	AA-	N/A	N/A	N/A
33	25	Petro Rabigh	Chemicals	Saudi Arabia	616	A+	-8%	672	A-
34	36	Dp World	Commercial Services	UAE	530	A+	14%	463	A+
35	41	Commercial bank	Banks	Qatar	498	A+	-3%	515	A+
36	35	Mashreq	Banks	UAE	496	AA-	6%	468	AA-
37	34	Panda	Food	Saudi Arabia	495	AA-	5%	472	A+
38	30	RAKBANK	Banks	UAE	475	A+	-19%	587	AA-
20	48	Qatar Islamic Bank	Banks	Qatar	433	A+	36%	317	A+
39									
40	40	Union National Bank	Banks	UAE	432	A+	3%	419	A+
	40 47	National Bank Doha Bank	Banks Banks	UAE Qatar	432 432	A+ A+	3% 21%	419 358	A+ A+
40		National Bank Doha Bank Barwa Real							
40 41	47	National Bank Doha Bank	Banks	Qatar	432	A+	21%	358	A+



45	45	Agility	Storage	Kuwait	399	AA-	5%	379	AA-
46	42	Nadec	Food	Saudi Arabia	387	A+	-5%	407	A+
47	33	OmanTel	Telecoms	Oman	369	AA	-23%	479	AA-
48	50	Alinma Bank	Banks	Saudi Arabia	366	A+	18%	310	AA
49	New	Saudi Investment Bank	Banks	Saudi Arabia	357	A+	23%	290	AA-
50	26	Afia	Food	Saudi Arabia	356	AA-	-47%	671	A+

#### **ENDS**

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#### **Note to Editors**

2016 brand values are calculated in USD with a valuation date of 1/1/16.

#### **About Brand Finance**

Brand Finance is the world's leading brand valuation and strategy consultancy, with offices in over 15 countries. We provide clarity to marketers, brand owners and investors by quantifying the financial value of brands. Drawing on expertise in strategy, branding, market research, visual identity, finance, tax and intellectual property, Brand Finance helps clients make the right decisions to maximise brand and business value and bridges the gap between marketing and finance.

#### Methodology

#### Definition of Brand

In the very broadest sense, a brand is the focus for all the expectations and opinions held by customers, staff and other stakeholders about an organisation and its products and services. However when looking at brands as business assets that can be bought, sold and licensed, a more technical definition is required. Brand Finance helped to craft the internationally recognised standard on Brand Valuation, ISO 10668. That defines a brand as "a marketing-related intangible asset including, but not limited to, names, terms, signs, symbols, logos and designs, or a combination of these, intended to identify goods, services or entities, or a combination of these, creating distinctive images and associations in the minds of stakeholders, thereby generating economic benefits/value."

However, a brand makes a contribution to a company beyond that which can be sold to a third party. 'Brand Contribution' refers to the total economic benefit that a business derives from its brand, from volume and price premiums over generic products to cost savings over less well-branded competitors.

#### Brand Strength

Brand Strength is the part of our analysis most directly and easily influenced by those responsible for marketing and brand management. In order to determine the strength of a brand we have developed the Brand Strength Index (BSI). We analyse marketing investment, brand equity (the goodwill accumulated with customers, staff and other stakeholders) and finally the impact of those on business performance. Following this analysis, each brand is assigned a BSI score out of 100, which is fed into the brand value calculation. Based on the score, each brand in the league table is assigned a rating between AAA+ and D in a format similar to a credit rating. AAA+ brands are exceptionally strong and well managed while a failing brand would be assigned a D grade.



#### Approach

Brand Finance calculates the values of the brands in its league tables using the 'Royalty Relief approach'. This approach involves estimating the likely future sales that are attributable to a brand and calculating a royalty rate that would be charged for the use of the brand, i.e. what the owner would have to pay for the use of the brand—assuming it were not already owned.

The steps in this process are as follows:

- 1 Calculate brand strength on a scale of 0 to 100 based on a number of attributes such as emotional connection, financial performance and sustainability, among others. This score is known as the Brand Strength Index.
- 2 Determine the royalty rate range for the respective brand sectors. This is done by reviewing comparable licensing agreements sourced from Brand Finance's extensive database of license agreements and other online databases.
- 3 Calculate royalty rate. The brand strength score is applied to the royalty rate range to arrive at a royalty rate. For example, if the royalty rate range in a brand's sector is 0-5% and a brand has a brand strength score of 80 out of 100, then an appropriate royalty rate for the use of this brand in the given sector will be 4%.
- 4 Determine brand specific revenues estimating a proportion of parent company revenues attributable to a specific brand.
- 5 Determine forecast brand specific revenues using a function of historic revenues, equity analyst forecasts and economic growth rates.
- 6 Apply the royalty rate to the forecast revenues to derive brand revenues.
- 7 Brand revenues are discounted post tax to a net present value which equals the brand value.