



Factor Type	Value £millions (31st March)						
	2012	2015	2017	2021	2022	2023	2024
Total Assets	21,113	23,033	28,548	31,777	33,208	34,375	35,000
Return on Assets	922	1,608	614	1,575	1,783	1,475	1,575
ROA %		8%	3%	6%	6%	4%	5%
Recurring Costs	(223)	(234)	(246)	0	(352)	(366)	(370)
Non-Recurring Costs	(1,275)	0	0	0	0	(2,122)	(931)
<b>TOTAL COSTS</b>	<b>(1,498)</b>	<b>(234)</b>	<b>(246)</b>	<b>0</b>	<b>(352)</b>	<b>(2,488)</b>	<b>(1,301)</b>
Recurring Benefits	929	1,126	1,438	425	430	554	567
Non-Recurring Benefits	1,340	0	0	0	0	1,692	1,692
<b>TOTAL BENEFITS</b>	<b>2,269</b>	<b>1,126</b>	<b>1,438</b>	<b>425</b>	<b>430</b>	<b>2,246</b>	<b>2,259</b>
Recurring Uplift	706	892	1,192	425	78	188	197
Non-Recurring Uplift	65	0	0	0	0	(430)	761
<b>Annual Uplift</b>	<b>771</b>	<b>892</b>	<b>1,192</b>	<b>425</b>	<b>78</b>	<b>(242)</b>	<b>958</b>